

2030: THE FUTURE OF TECHNOLOGY & THE LEGAL INDUSTRY



24 March 2026
Swissotel - Sydney

Gold Partners



Start- Up Partner



Supporting Association





about Chilli IQ

connecting leaders + ideas

We are a leading creator of conferences and summits who aim to bring together great minds with avid learners amongst the thought-inspiring atmosphere of leading venues.

Chilli IQ has many years of collective experience in the area of creating and developing innovative conferences and summits for the changing business environment. This is not though what differentiates us from the crowd, what makes us unique is our modus operandi. We value quality and strive to ensure that every aspect of our events reflects this – from the choice of speakers, the venue and the genuine attention to detail.

Our main objective is to lead the field in the area of knowledge delivery and as this is a fluid process we are constantly seeking new avenues and evolving to make sure we never just settle. We ensure that all who partake in the Chilli IQ conference experience – whether it be as a delegate, a speaker, a sponsor or an endorsing association – maximise their investment and attain a higher level of understanding and awareness of the chosen business theme.



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Chilli IQ

About the event



The theme:

■ Practising with Intelligence in a Technology-Driven Age

By 2030, the daily work of Australian lawyers will look very different from today. AI will draft first-cut documents, summarise briefs, search case law and legislation in seconds, and help predict outcomes and quantify risk. Litigation will increasingly involve digital evidence, deepfakes and algorithmic decision-making. Clients—corporate and individual—will expect faster answers, clearer pricing and more "productised" legal solutions.

For practising lawyers, this is not abstract innovation; it is a direct shift in how matters are run, how value is measured and what skills are in demand.

This conference, "2030: The Future of Technology and the Legal Industry", is designed for practising lawyers and legal practitioners who want to understand what is coming—and what it means for their careers, their practices and their clients. Across the program we will explore how evolving technologies are likely to change core tasks such as research, drafting, discovery, contract management, regulatory compliance and dispute resolution, and what new expectations will be placed on lawyers as a result.

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24 March 2026 | Sydney

Why you should attend



- **Leading Law in 2030: Practising with Intelligence in a Technology-Driven Age**, speaks to **three** realities every lawyer and legal practitioner needs to grapple with:
 - **Your tools will change:** AI and automation will become standard in many practice areas, and knowing how to use them safely, competently and efficiently will be as important as knowing the black-letter law.
 - **Your role will evolve:** clients will look to you less for information that a machine can produce, and more for judgment, strategy, ethics, negotiation and human insight that sits on top of technology.
 - **Your obligations will grow:** professional responsibility, confidentiality, privilege and competence will all be tested by new technologies, and lawyers will be expected to understand and manage these risks.

For Australian lawyers and legal practitioners, the importance of engaging with this now is clear. The choices you make over the next few years—about the technologies you adopt, the skills you develop and the way you structure and price your work—will determine whether you are ready for the next decade of practice, or forced into reactive catch-up.

This event is designed to give you a realistic picture of what is coming, practical examples of how technology is already reshaping practice, and concrete ideas for how you can adapt your own work, team and career to thrive in the legal industry of 2030.

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Confirmed speakers



The following speakers have been invited for their expertise and knowledge on the chosen topics:

- **PROFESSOR MICHAEL LEGG** DIRECTOR, **CENTRE FOR THE FUTURE OF THE LEGAL PROFESSION ~ UNSW LAW & JUSTICE**
- **MYFANWY WALLWORK** HEAD, AI GOVERNANCE LEARNING AND DEVELOPMENT **UTS HUMAN TECHNOLOGY INSTITUTE**
- **CHELSEA GORDON** AI ADVISORY LEAD – LEGAL **MINTER ELLISON**
- **OWEN BOURKE** PARTNER, HEAD OF DATA INTELLIGENCE **CLAYTON UTZ**
- **WILL ATFIELD** PARTNER , DISPUTES **CLAYTON UTZ**
- **DR PETER WESTERVELD** PHD GRADUATE **QLD UNIVERSITY OF TECHNOLOGY**
- **JULIAN WEBB** PROFESSOR **MELBOURNE LAW SCHOOL**
- **NICOLE ROSE** ASSOCIATE GENERAL COUNSEL **ARISTOCRAT**

who should attend

This event has been exclusively produced to address the function and capacity of the following position from the legal profession:

- Legal professionals, partners and leadership teams
- Technology innovators,
- CIOs CTOs COOs
- IT Security, Risk Managers
- & anyone interested in the future of the legal sector and the impact of Generative AI on the industry.



The Future of Technology & the Legal Industry programme will be focussing on:

- STRATEGICALLY ALIGNING AI USING A BUSINESS MODEL PORTFOLIO LENS.
- HALLUCINATION NATION? RISKS AND REWARDS FROM GEN AI USE IN LITIGATION
- ETHICS AND PROFESSIONAL REGULATION AND TECHNOLOGY : TODAY AND TOMORROW
- RESPONSIBLE AI BY DESIGN: CREATING COMMERCIAL IMPACT
- LITIGATION, EDISCOVERY, AND GEN AI: WHAT CHANGES (AND WHAT DOESN'T)
- SECURITY & PRIVACY FOR LEGAL AI: THREAT MODEL, GOVERNANCE, AND SAFE DEPLOYMENT
- TECHNOLOGY IN COURTS, ARBITRATION, AND ACCESS TO JUSTICE

PROGRAMME

8:30 - 9:00
Registration

9:00 - 9:15
Start of
Forum

Opening and comments from the chair NICOLE ROSE ASSOCIATE GENERAL COUNSEL ARISTOCRAT



Nicole Rose is a dual-qualified lawyer (UK and Australia) with over two decades of international experience transforming legal, risk, and compliance functions into influential, people-powered cultures of integrity. With deep cross-sector expertise spanning mining, banking, technology, education, retail, insurance, and the not-for-profit sector, Nicole is known for designing and embedding behavioural change strategies that make compliance meaningful, memorable, and measurable. She partners with regulators, boards, executives, and teams to move beyond traditional frameworks, building movements that shift mindsets, embed ethical decision-making, and elevate corporate resilience in complex global environments.

SESSION 1
9:15 - 10:00
Opening
Session

ETHICS AND PROFESSIONAL REGULATION AND TECHNOLOGY : TODAY AND TOMORROW

This session looks at the ongoing evolution of legal work in the context of technological innovation and the ethical implications of this progression.

It sets out to explore:

- The technological context: improvements in – and limitations of – generative AI and agentic AI
- Key ethical risks:
 - To independence, and the rule of law
 - To competence
 - To confidentiality and privilege
- Innovation strategy and risk: automation, augmentation, and path dependency
- Beyond supervision: AI governance



JULIAN WEBB PROFESSOR OF LAW - MELBOURNE LAW SCHOOL UNIVERSITY OF MELBOURNE

Julian Webb is Professor of Law at the University of Melbourne, where he teaches civil procedure, lawyers' ethics, and regulatory theory, and co-leads the Centre for AI and Digital Ethics' research program on AI, Law and Legal Institutions. He has previously led the Melbourne Networked Society Institute project on Regulating Automated Legal Advice Technologies and coordinated the Law and Legal Services input paper to the Australian Council of Learned Academies' report to Federal Government, *The Effective and Ethical Development of Artificial Intelligence: An Opportunity to Improve Our Wellbeing* (2019). His current research continues to focus on the epistemic and ethical challenges arising from new legal technologies, and, in conjunction with the Victorian Legal Services Board + Commissioner, on issues of organisational ethics and lawyer wellbeing.

SESSION 2
10:00 - 10:45

HALLUCINATION NATION? RISKS AND REWARDS FROM GEN AI USE IN LITIGATION

Gen AI has been adopted by lawyers and lay people in relation to various litigation tasks and in numerous jurisdictions. Gen AI promises efficiency and accessibility. But these rewards come with risks, most prominently hallucinations or 'fake law', which can increase costs, harm reputations and threaten to undermine public confidence in the legal system. This keynote address examines Gen AI use in litigation with a focus on:

- key applications of Gen AI in litigation;
- minimising risk through education, verification and supervision;
- the ramifications of context – courts, judicial process and public confidence; and
- legal professional responsibilities as lawyer and court protections.

PROFESSOR MICHAEL LEGG DIRECTOR, CENTRE FOR THE FUTURE OF THE LEGAL PROFESSION ~ UNSW LAW & JUSTICE

Michael is a Professor in the Faculty of Law & Justice at UNSW and the Director of the UNSW Centre for the Future of the Legal Profession. Michael's research interests are in complex litigation, the use of technology in litigation and innovation in the legal profession. He has previously written on legal ethics and artificial intelligence, the use of artificial intelligence in litigation, and online dispute resolution / courts. He teaches courses on civil procedure, class actions and regulatory litigation.

Michael's publications include *Case Management and Complex Civil Litigation* (Federation Press, 2nd ed 2022), co-author of *AI Decision-Making and the Courts: A Guide for Judges, Tribunal Members and Court Administrators* (2023), a research project for the Australian Institute for Judicial Administration, and co-author of *Artificial Intelligence and the Legal Profession* (Hart, 2020). Michael is a Fellow of the Australian Academy of Law. He is admitted to practice in the Supreme Court of NSW, Federal Court of Australia, High Court of Australia and in the State and Federal courts of New York. He holds law degrees from UNSW (LLB), the University of California, Berkeley (LLM) and the University of Melbourne (PhD)



PROGRAMME

10:45 - 11:15
Break

Morning Break and Time to Chat

INDUSTRY
INSIGHTS
11:15 - 11:30

HOW A FACT MANAGEMENT SYSTEM (FMS) MAKES ALL YOUR OTHER AI TOOLS USEFUL FOR DISPUTE RESOLUTION^{BIO}

- What is a FMS?
- How /why you can use an FMS alongside existing AI tools
- Find out what happens when disputes run on a single, trusted fact base
- Learn the simple system that makes every output defensible under pressure
- See how leading teams are taking on more work, without adding headcount

DANIEL LORD-DOYLE CEO & CO-FOUNDER **MARY TECHNOLOGY**

Daniel Lord-Doyle is CEO and co-founder of Mary Technology, an Australian legal tech company tackling “fact chaos” in litigation. A software engineer by background, he is leading the development of the world’s first Fact Management System, helping lawyers surface and trust the facts hidden in their documents.



SESSION 3
11:30 - 12:15

STRATEGICALLY ALIGNING AI USING A BUSINESS MODEL PORTFOLIO LENS

AI is transforming legal work, but the strategic opportunity is far greater: it allows firms to re-imagine how they create value. As AI tools rapidly enter the market, firms must choose technologies that genuinely support their strategic direction - not just individual tasks. Because most law firms now operate multiple business models, AI will create different synergies, tensions, and risks across their business model portfolio.

The SYNBA approach offers a clear, practical way to evaluate AI through a business-model-portfolio lens. It helps leaders understand where AI strengthens the firm, where it creates tensions, and how it affects people, processes, and technology. Most importantly, it provides a shared framework for aligning AI investment and implementation across the entire organisation.

DR PETER WESTERVELD PHD GRADUATE **QLD UNIVERSITY OF TECHNOLOGY**
(FORMER HEAD OF INNOVATION - NORTON ROSE FULBRIGHT)

Peter is a recent PhD graduate at Queensland University of Technology where his research focussed on “Business model portfolios and strategic IT/IS alignment in the digital age: a study into (legal) professional services firms”. He has presented and published his work at conferences and top tier journals.

Peter also brings an extensive track record in technology and innovation leadership within legal professional services firms. His experience ranges from medium-sized national firms through to executive CIO roles in APAC regional and global firms. This included leading new technology-enabled services as Head of Innovation at the global law firm Norton Rose Fulbright.



INDUSTRY
INSIGHTS
12:15 - 12:35

OUT OF THE SHADOWS: A STEP-BY-STEP APPROACH TO AI GOVERNANCE FOR LAW FIRMS

Law firms face a critical challenge: employees are adopting AI and agentic tools at an unprecedented rate, often without IT oversight or governance. While demonstrating a healthy appetite for innovation, this unauthorized adoption creates substantial risks.

This presentation reveals how leading firms can address shadow AI as a strategic transformation opportunity.

RICHARD DAVIES VP SALES **AIRIA AUSTRALIA & NEW ZEALAND**

Richard Davies has spent the last 15+ years working for vendors providing transformative technologies to their clients across APAC. With a passion for emerging or disruptive technologies and start-ups looking to expand into the region, he previously served as the ANZ Regional Vice President at Lacework before its acquisition to Fortinet. In his current role, he is tasked with building the GTM team and strategy across the ANZ region for Airia, a leading enterprise AI management platform.



PROGRAMME

12:35-13:30
Break

Lunch Break

SESSION 4
13:30 - 14:15

MAXIMISING AI OPPORTUNITY THROUGH ALIGNED STRATEGY AND GOVERNANCE

We are in the age of AI investment. Having AI is no longer a differentiator and organisations are struggling to convert AI investment into measurable value, and appropriately manage risk. Chelsea explores how strong AI Strategy and Governance positions your organisation for AI success and ensures any AI failures are quiet and without legal or reputational risk.



CHELSEA GORDON AI ADVISORY LEAD – LEGAL MINTER ELLISON

Chelsea Gordon is the Legal Lead in MinterEllison's AI Advisory practice. Chelsea specialises in AI regulation, governance, privacy and Responsible AI. Chelsea enables clients to maximise AI opportunities while mitigating legal risks. She has deep expertise in highly regulated sectors, including health, financial services and education, regularly advising boards and executive teams at some of Australia's leading public and private sector organisations.

SESSION 5
14:45 - 15:30

RESPONSIBLE AI BY DESIGN: CREATING COMMERCIAL IMPACT

How can responsible AI be the accelerator of innovation? Organisations that embed governance, risk and accountability from the outset eliminate costly rework, rescue stalled pilots and avoid reputational damage, moving faster from experimentation to scaled, ROI-positive deployment.



Explainable, well-governed AI systems earn the trust of customers, employees and regulators alike, making trust a tangible commercial asset. When responsible AI is woven into strategy, investment decisions and operating models, it becomes the bridge between ambition and outcome, giving organisations the confidence to pursue their highest-value opportunities.

MYFANWY WALLWORK HEAD, AI GOVERNANCE LEARNING AND DEVELOPMENT UTS HUMAN TECHNOLOGY INSTITUTE

Myfanwy is a senior leader in AI governance, executive education and organisational transformation. She specialises in translating AI policy, safety and regulatory frameworks into practical capability uplift for boards, executives and operational teams. In her previous role as VP of LexisNexis' Regulatory Compliance Global, she led an Australian RegTech startup to global scaleup with operations in 8 different countries. She was also Executive Sponsor for the Rule of Law, working with organisations to improve access to justice for governments and communities.

15:30-16:00
Break

Afternoon Tea & Time to Chat

SESSION 6
16:00 - 16:45

GENAI AND LITIGATION, INVESTIGATIONS, AND REGULATORY INQUIRIES: WHAT CHANGES AND WHAT DOESN'T?

This session will examine how generative AI is reshaping legal practice in disputes. It will explore the strengths and limitations associated with AI in the context of disputes, as well as practical guidance on managing risk while harnessing AI's benefits.

OWEN BOURKE PARTNER & HEAD OF DATA INTELLIGENCE CLAYTON UTZ

Owen is a specialist in navigating data in complex legal matters. He leads Clayton Utz's Data Intelligence practice which is a multi-disciplinary team that delivers clarity to big document sets, complex system data and financial data. Much of his practice focuses on litigation, regulatory investigations, inquiries and remediation programs.



WILL ATFIELD PARTNER, DISPUTES CLAYTON UTZ

Will is an experienced litigator specialising in class actions and complex commercial disputes. He acts for a wide-range of clients including in the automotive, pharmaceutical and medical device, and food and beverage industries. He has a particular interest in product liability issues and regularly advises clients in relation to their rights and obligations under the Australian Consumer Law.



16:45 - 17:00
Break

Closing remarks from the Chair

17:00 - 18:00
Networking
Drinks
End of Forum

Post-Event Drinks and End of Forum

EVENT INFORMATION - SYDNEY



Don't miss this opportunity to shape the future of law and technology. Register now and be part of the conversation that will define the next era of legal innovation.

EVENT NAME:

2030: THE FUTURE OF TECHNOLOGY &
THE LEGAL INDUSTRY

EVENT DATE: 24 MARCH 2026

VENUE:

68 MARKET ST,
SYDNEY NSW 2000
ROOM: BLAXLAND BALLROOM
LEVEL 8

CONFERENCE TIMING:

CONFERENCE REGISTRATION: 8.30AM- 9.00AM

CONFERENCE TIMING: 9.00AM- 5:00PM

NETWORKING DRINKS: 5:00PM - 6:00PM

DRESS REQUIREMENTS: SMART CASUAL



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